



## APPENDIX A – BIBLIOGRAPHY OF BEST PRACTICES

To complement the community meetings input and field evaluations for the University Neighborhood Plan, internet based research was undertaken regarding the best practices being used to positively interrelate universities with surrounding neighborhoods. This best practices research informed the recommendations for the City of Riverside's University Neighborhood Plan.

### A Partnership for Change-A Strategy and Vision for the University of Wisconsin at Milwaukee Neighborhood

'A Partnership for Change' was a joint study of the City of Milwaukee's Department of City Development and the University of Wisconsin. The primary goal of this study was to facilitate a collaborative dialogue with stakeholders that would prioritize key issues and identify action strategies that address each issue. Key stakeholders in the process included representatives from the neighborhoods surrounding the University, employees from key City departments, members of the local business improvement district and University students and employees. *A Partnership for Change* outlined several priority initiatives and associated action strategies that were relevant for the University Neighborhood Plan.



The City of Milwaukee's *A Partnership for Change* study places a high priority on improving street parking for residents - also a high priority issue for the City of Riverside's University Neighborhood. 'A Partnership for Change' recommends a residential parking permit program as a way to control and eliminate non-resident parking in the neighborhoods surrounding the university. The parking actions recommended in *A Partnership for Change* were therefore utilized in the development of the parking policies and implementation tools described in the Circulation and Community Mobility section of the City of Riverside University Neighborhood Plan. Further, they affirmed the validity of the residential parking permit program defined in the City of Riverside Zoning Code.

### Berkeley Community Relations Office

In recent years, The University of California, Berkeley has developed a number of innovative community partnerships with the neighborhoods that surround the campus. These programs have focused on economic development and revitalization, cultural and educational enrichment, environmental preservation, science education and health. For example, a program called "City Bugs" provides life science and biodiversity education for teachers and students. For example, "Artsbridge" provides workshops and after-school projects for children at three Berkeley schools.



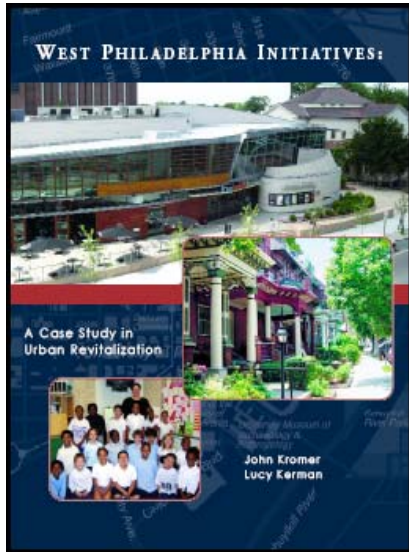


## Appendix A Bibliography of Best Practices

The success of the University's community partnerships, and their commitment to the broader Berkeley community, was viewed as an exemplary way of strengthening the relationships between universities and university neighborhoods.

Potentials such as these could be realized within the context of the City-University-University Neighborhood Partnership recommended in the Implementation section of the City of Riverside's University Neighborhood Plan.

### West Philadelphia Initiatives: A Case Study in Urban Revitalization



The University of Pennsylvania has made a major, long-term commitment to revitalizing and enhancing the residential areas surrounding the campus. The West Philadelphia Initiatives describes how the University of Pennsylvania organized and implemented an ambitious program designed to stimulate reinvestment in West Philadelphia's neighborhoods, where the campus is located. The University of Pennsylvania proposed to improve the neighborhoods through a major commitment of University leadership, administrative support, funding and academic resources. The initiatives focused on reinvigorating the retail economy, increasing job opportunities, improving street lighting and streetscapes in the neighborhoods, developing excellent local schools and creating diverse housing choices.

The *West Philadelphia Initiatives* influenced the City of Riverside's University Neighborhood Plan, with regard to proposed land uses and public realm policies and implementation tools. For example, the University of Pennsylvania recognized that new retail developments could play an important role in the revitalization or enhancement of the neighborhoods surrounding the University, and undertook a series of development ventures that created new retail facilities on vacant or underutilized sites.

Similarly, the University Neighborhood Plan recognizes that new investment in the commercial areas near UCR could help attract new tenants and provide improved neighborhood services.

### Bridging 'Town & Gown' Through Innovative University-Community Partnerships



*Bridging Town & Gown Through Innovative University-Community Partnerships* is an article in the Public Sector Innovation Journal that recommends a shift in the way that universities and their surrounding communities work together to address common problems. The article recommends that a new "governance paradigm" for university/community relationships be established. The governance paradigm encourages the creation of innovative partnerships between



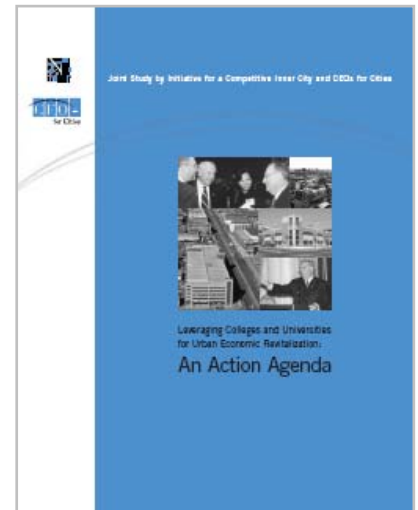


the government sector, the private sector and the non-profit sector in order to harness the collective energies and strengths of all partners.

Consistent with this paradigm the Implementation section of the University Neighborhood Plan recommends a formalized City/University/Neighborhood Planning Partnership to deal with planning and implementation through an ongoing process.

### Leveraging Colleges and Universities for Urban Economic Revitalization: An Action Agenda

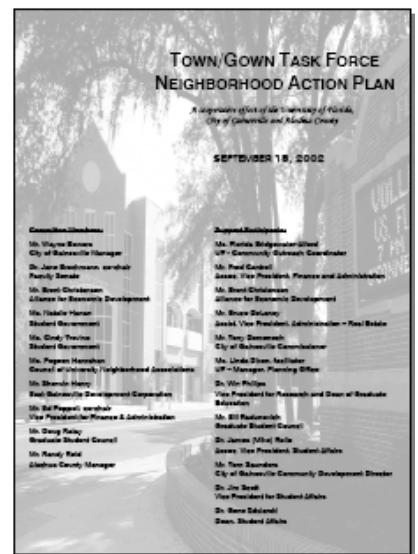
*Leveraging Colleges and Universities for Urban Economic Revitalization: An Action Agenda* is a joint study by CEOs for Cities and the Initiative for a Competitive Inner City. The study proposes a strategic framework and a series of action items whose purpose is to accelerate urban economic revitalization, in order to improve the value and well being of the urban communities where universities have sizable and immovable investments. *Leveraging Colleges and Universities for Economic Revitalization* recommends that new civic collaborations be established and that an explicit economic development strategy focused on the surrounding community be established. This study also reinforced the importance of an ongoing planning and implementation program involving the City, UCR and the University Neighborhood as recommended in the Implementation section.



### Town/Gown Task Force Neighborhood Action Plan - A Cooperative Effort of the University of Florida, City of Gainesville and Alachua County

*The Town/Gown Task Force Neighborhood Action Plan* is the product of a joint effort between representatives from the City of Gainesville and the University of Florida, who worked together to identify ways in which the University of Florida can assist in addressing University impacts on single-family neighborhoods. A dialogue was established to address three primary neighborhood issues: the physical environment, home ownership and student housing. The plan focuses on actions that involve the University of Florida in a lead or strong support role.

The plan outlines a strategy to provide appropriate student housing options, and recommends that housing be provided in clustered, village style developments off-campus. The provision of off-campus housing that connects students to a broad range of services while connecting them to campus is also an important consideration for UCR. This approach to locating student and faculty housing was considered in developing the Land Use recommendations of the University Neighborhood Plan - particularly the recommendations to locate higher density housing away from single family areas and instead to locate higher density housing along University Avenue.





*The Town/Gown Task Force Neighborhood Action Plan* also outlined a strategy to strengthen residential neighborhoods, and recommended that joint planning efforts between the University, the City and the University Neighborhood be established to improve infrastructure in the neighborhoods surrounding campus. This strategy was also considered in the development of the Public Realm and Implementation sections of the City of Riverside's University Neighborhood Plan.

### **University of California, Davis Student Liaison Commission**

The University of California, Davis established a Student Liaison Commission to address issues related to noise, bicycles, parking, dogs and housing. Commission members are appointed by the Davis City Council, and student representatives include the president of the student body, a member of the Collegiate Panhellenic Association, the Interfraternity Council, Graduate Student Association and a UCD student assistant to the chancellor. The development of a Student Liaison Commission within the City of Riverside could be a part of the broader City-University-University Neighborhood Partnership recommended in the Implementation section of the University Neighborhood Plan.

